

Strides Shelter Financials – December 2025

Reporting Period: December 1 – December 31, 2025

Prepared by: Corrine Jordan, Deputy Township Supervisor

Overview

During December 2025, Strides Shelter recorded **total revenues of \$449,691.60** and **total expenditures of \$143,402.02**, resulting in a **net surplus of \$306,289.58** for the period. This surplus was driven primarily by an **ARPA advance deposit of \$415,000**, which significantly boosted monthly revenues.

Key expenditure drivers included:

- **Personnel Costs:** Over \$92,600 in salaries, payroll taxes, and benefits, reflecting regular staffing levels.
- **Utilities:** Approximately \$10,515, covering electricity, gas, internet, sewer, pest control, and janitorial services.
- **Program Activity Supplies:** Around \$11,070 in activity-specific items such as hygiene kits, winter supplies, and guest food.
- **Contingency Expenses:** \$2,990 for rental and utility assistance and transit support.

New Grant Funding and Budget Impact

December revenues were strengthened by the **ARPA advance deposit (\$415,000)** and additional state grant deposits totaling **\$24,636.60**. These inflows stabilized cash flow and positioned the shelter to cover payroll and operating expenses through early 2026.

Revenue Summary

- **Intergovernmental Revenue – State:** \$24,636.60
 - **Intergovernmental Revenue – Other:** \$415,000.00
 - **Miscellaneous Revenue:** \$10,055.00
 - **Total Revenues:** \$449,691.60
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Expenditure Summary

Category	Amount	Narrative
Salaries & Payroll Taxes	\$92,657.25	Regular payroll cycles, including IMRF, FICA, and SUI contributions.
Group Medical & Life Insurance	\$14,606.21	Monthly premiums for employee health coverage.
Utilities	\$10,514.80	Includes internet, electric, gas, sewer, pest control, and janitorial services.
Activity-Specific Supplies	\$11,069.87	Hygiene kits, winter supplies, and guest food.
Office Supplies	\$0	No office supply purchases recorded.
Professional Services	\$0	No professional service charges recorded.
Contingency Expenses	\$2,989.73	Rental and utility assistance; transit support.
Total Expenses	\$143,402.02	

Key Notes & Highlights

- **Grant Deposits:** December revenues were dominated by the ARPA advance deposit, ensuring strong liquidity.
 - **Utility Costs:** Increased compared to November due to seasonal heating and expanded facility services.
 - **Supply Costs:** Continued high spending on hygiene and winter supplies for guests based on the grant requirements.
 - **Payroll Stability:** Payroll remains the largest expense category, consistent with staffing needs.
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Conclusion

December closed with a significant surplus due to one-time grant inflows. While operating costs remain high, the strong revenue position provides short-term stability. Continued monitoring of utilities and supply spending is essential to maintain alignment with FY26 projections.

Date	GL Code	Description	Amount
12/16/2025	41100-INTERGOVERNMENTAL REV - S	T8004 RRH DHS RRH Grant Dep Oct	\$ 4,636.60
12/16/2025	41100-INTERGOVERNMENTAL REV - S	T8010 IMRCBI IMRCBI Nov Grant Dep	\$ 20,000.00
12/19/2025	41200-INTERGOVERNMENTAL REV - C	T8003 ARPA Adv Deposit	\$ 415,000.00
12/23/2025	48000-MISCELLANEOUS	Community Funds Donation	\$ 10,000.00
12/23/2025	48000-MISCELLANEOUS	Dave Harry Refund	\$ 55.00
12/19/2025	50100-SALARIES: SCHEDULED	T8003 ARPA Salaries	\$ 43,601.80
12/5/2025	50100-SALARIES: SCHEDULED	T8003 ARPA Salaries	\$ 49,055.45
12/5/2025	50200-GROUP MEDICAL & LIFE INSUR	T8003 ARPA Group Medical	\$ 6,583.24
12/19/2025	50200-GROUP MEDICAL & LIFE INSUR	T8003 ARPA Group Medical	\$ 8,022.97
12/19/2025	50210-IMRF/SURS PAYMENTS	T8003 ARPA IMRF	\$ 2,048.73
12/5/2025	50210-IMRF/SURS PAYMENTS	T8003 ARPA IMRF	\$ 2,288.05
12/19/2025	50211-FICA PAYMENTS	T8003 ARPA FICA	\$ 3,287.05
12/5/2025	50211-FICA PAYMENTS	T8003 ARPA FICA	\$ 3,756.24
12/19/2025	50212-TOWNSHIP SUI PAYMENTS	T8003 ARPA Township SUI	\$ 66.68
12/5/2025	50212-TOWNSHIP SUI PAYMENTS	T8003 ARPA Township SUI	\$ 88.89
12/3/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8002 ETH Perkins Guest Food Forum	\$ 191.59
12/15/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8003 ARPA Medical Supplies	\$ 9.29
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Cleaning Gloves supplies	\$ 129.50
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Cleaning Supplies	\$ 285.97
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Cleaning Supplies	\$ 1,081.23
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Guest Food Supplies	\$ 121.25
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Guest Food Supplies	\$ 1,865.59
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Guest Totes	\$ 249.90
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Hygiene Supplies	\$ 2,717.96
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Paper Goods	\$ 2,198.33
12/1/2025	51100-ACTIVITY SPECIFIC SUPPLIES	T8009 HACC Amz Winter Supplies Guest	\$ 2,219.26
12/3/2025	52110-PROFESSIONAL DEVELOPMENT	T8002 ETH Prof Dev C M Strides CC Nov	\$ 28.52
12/15/2025	52300-UTILITIES	T8002 ETH Ameren Gas Service	\$ 876.13
12/15/2025	52300-UTILITIES	T8002 ETH Ameren Power Service	\$ 1,592.58
12/3/2025	52300-UTILITIES	T8002 ETH CI Laundry Services- Repair	\$ 1,060.81
12/15/2025	52300-UTILITIES	T8002 ETH Internet Service	\$ 669.22
12/3/2025	52300-UTILITIES	T8002 ETH Maint- Glass Replacement	\$ 570.00
12/1/2025	52300-UTILITIES	T8003 ARPA Recycling	\$ 283.50
12/1/2025	52300-UTILITIES	T8003 ARPA Water- Utilities	\$ 1,349.69
12/22/2025	52300-UTILITIES	T8009 HACC American Pest Service Dec 2025	\$ 60.00
12/8/2025	52300-UTILITIES	T8009 HACC GFL Trash Service	\$ 432.73
12/15/2025	52300-UTILITIES	T8009 HACC Hometown Snow Removal	\$ 100.00
12/8/2025	52300-UTILITIES	T8009 HACC JB Cleaning- Janitorial 11/2025	\$ 2,160.00
12/8/2025	52300-UTILITIES	T8009 HACC Urbana Sanitary- Sewer Service 11/2025	\$ 985.99

12/1/2025
12/31/2025

GL Code	Description	Amount
41100	41100-INTERGOVERNMENTAL REV - STATE	\$ 24,636.60
41200	41200-INTERGOVERNMENTAL REV - OTHER	\$ 415,000.00
48000	48000-MISCELLANEOUS	\$ 10,055.00
	Total Revenues	\$ 449,691.60

GL Code	Description	Amount
50100	50100-SALARIES: SCHEDULED	\$ 92,657.25
50200	50200-GROUP MEDICAL & LIFE INSURANCE	\$ 14,606.21
50210	50210-IMRF/SURS PAYMENTS	\$ 4,336.78
50211	50211-FICA PAYMENTS	\$ 7,043.29
50212	50212-TOWNSHIP SUI PAYMENTS	\$ 155.57
51000	51000-OFFICE SUPPLIES	\$ -
51100	51100-ACTIVITY SPECIFIC SUPPLIES	\$ 11,069.87
51210	51210-SMALL TOOLS & EQUIPMENT	\$ -
51240	51240-OFFICE FURNITURE	\$ -
52000	52000-PROFESSIONAL SERVICES	\$ -
52030	52030-MISC CONTRACTUAL SERVICES	\$ -
52080	52080-PRINTING & DOCUMENT PROCESSING	\$ -
52070	52070-DISPOSAL & RECYCLING SERVICES	\$ -
52110	52110-PROFESSIONAL DEVELOPMENT	\$ 28.52
52120	52120-PROFESSIONAL MEMBERSHIPS	\$ -
52200	52200-INSURANCE PREMIUMS	\$ -
52300	52300-UTILITIES	\$ 10,514.80
52400	52400-REPAIR & MAINTENANCE SERVICES	\$ -
52420	52420-MAINTENANCE CONTRACTS	\$ -
52950	52950-CONTINGENCY EXPENSE	\$ 2,989.73
53000	53000-PROPERTY & RIGHTS ACQUISITION	\$ -
53010	53010-C-CONSTRUCTION & IMPROVEMENTS	\$ -
53020	53020-MISCELLANEOUS CAPITAL OUTLAY	\$ -
53110	53110-COMPUTER HARDWARE & SOFTWARE	\$ -
	Total Expenses	\$ 143,402.02

12/8/2025	52300-UTILITIES	T8009 HACCC Volo- Hotspot	\$	16.50
12/22/2025	52300-UTILITIES	T8009 HACCC Watts Copy 11/2025 -12/2025	\$	179.28
12/8/2025	52300-UTILITIES	T8009 HACCC Watts Copy Service 10/2025-11/2025	\$	178.37
12/22/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Bus Pass 2801	\$	30.00
12/8/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Bus Pass Bloomington- Strides CC Nov	\$	20.98
12/3/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Bus Pass Chicago Strides CC Nov	\$	24.48
12/3/2025	52950-CONTINGENCY EXPENSE	T8004 RRH M E Bus Pass #2780	\$	30.00
12/15/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Office Keys	\$	3.35
12/3/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Rental Ass- TD	\$	802.00
12/3/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Rental Ass- TD	\$	1,300.00
12/8/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Rental Assist TD	\$	30.00
12/8/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Rental Assist TD	\$	50.00
12/8/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Rental Assist TD	\$	165.00
12/8/2025	52950-CONTINGENCY EXPENSE	T8004 RRH Utility Assist- JG	\$	503.92
12/3/2025	52950-CONTINGENCY EXPENSE	T8004 RRH YW Bus Pass #2779	\$	30.00

Report To: City of Champaign Township Board

Prepared by: Charlene Murray, Township Supervisor

Meeting Date: February 10, 2026

Reporting Period: December 1, 2025-February 1, 2026

Executive Summary

This document serves as a strategic benchmark tracker to report progress on the Strides Revisioning Plan, presented in the October 14th Town Board Presentation. The plan is broken down into 5 pillars (as highlighted below), and each pillar encompasses Strides revisioning benchmarks and their status for the current reporting period. Improvements in these 5 areas will position Strides to establish a safer, more operationally efficient and financially sustainable shelter that benefits both our community and the people we serve.

1. Operational Strengthening

Objective: To revitalize and rebuild the foundation of Strides Shelter by establishing focus and attention on neglected areas of leadership, policy, structure and capacity.

Date	Benchmark	Progress	Notes/Outcomes
1/16	New Priority: Fill the vacant Executive Director role. Projected timeframe: mid-February	In Progress	Job was posted. We've scheduled and are preparing for two interviews.
1/31	Guest Engagement: Case Managers are creating a guest store named, U Earned It! . Guests can spend points earned for volunteering and program engagement. The store will open 2/1.	In Progress	Needs fine-tuning. Provides earned incentive for service engagement, program participation and the guest volunteer program.
1/1	Guest Volunteer Program: Guests can gain points by doing one of four volunteer jobs. Guests can gain points by attending CM mtgs, programming, and provider services.	Benchmark Reached!	Needs fine-tuning. Promotes activity engagement, better guest-staff interaction and conversation, assistance with essential shelter tasks. Can use for resumes, SNAP requirements, etc.
12/20	Policy Updates (Personnel): Attendance; Coverage & Call-Offs; Point System Implemented	Benchmark Reached!	Refining process and tracking system before writing final versions into policy.
12/18	Service Capacity: Service Reductions Complete.	Benchmark Reached!	Reduced exterior traffic, both foot and car. Reduced altercations.
12/16	Payroll: Met with ADP, APS and Paycor to inquire about moving payroll & timeclock to external service provider to prevent errors.	Benchmark Reached!	Postponed implementation to further discuss with Township leadership. April timeline on track.

12/1	Overflow Shelter: Partnered with CTSO & Friend in Me so that our overflow would have a viable option when Strides is at occupancy.	In Progress	No turn-aways at night at Strides. No overwhelm on staff due to volume of people needing help. PWES Overflow Intakes @ Strides daily 5p-7p. Overflow drop-offs.
12/1	Staffing Structure: Reductions Complete.	Benchmark Reached	We lost 1 case manager and were able to promote from within.
11/1	Policy Updates (Operations): Redefine low-barrier model & harm reduction approach; progressive discipline	In Progress	Working with leadership and case managers to write final versions into policy.

2. Fund Development & Financial Stability

Objective: To position Strides for financial stability and sustainability, through redesigned structure & staffing, renewal of current grants, expansion of funding base and identification of additional funding opportunities.

Date	Benchmark	Progress	Notes
TBD	Funding Gap: Will work with CSPH Low-Barrier Subcommittee as well as 2 local downtown businesses to discuss funding gaps and transition for possible April closure.	In Progress	Working to coordinate and schedule a committee meeting on 2/17 or 2/19.
TBD	Fundraisers: Will work with CSPH Low-Barrier Subcommittee to come up with plan for annual fundraiser.	In Progress	Working to coordinate and schedule a committee meeting on 2/17 or 2/19.
1/30	Fundraisers: Local band, Whiskey Tango Trot, held benefit concert to raise funds for Strides.	Completed	Raised \$2752 + several winter coat donations.
1/13	Expand Grants: Follow-up on ETH – Renovation Purchase Project Grant - \$25,000	Benchmark Reached!	Benchmark Reached!
12/23	Expand Grants: Funding for program, staffing and operational expenses related to supporting recovery.	Benchmark Reached!	Mustard Seed Endowment Fund: \$10,000. To support recovery efforts.

3. Improved Safety & Security

Objective: To provide a framework for a more physically and emotionally safer environment both inside and outside of Strides Shelter.

Date	Benchmark	Progress	Notes
TBD	Emotional Safety: Repaint walls; complete flooring; install baseboards; hang wall art/posters & motivational quotes; display plants for aesthetic and air quality.	In Progress	Creating a series of volunteer events to address. First event moved out to February/March.
1/1	External Security Personnel: Received quote and funding, however, service level reductions improved our external issues, so we anticipate revisiting this in the warmer weather.	Secured funding	Needs have changed, so we've reallocated spending and will revisit this next season.

12/19	Fence Installation: Follow-up on fencing quote for fence around exterior of property.	Funding Decision Pending	Quote received. Sent funding proposal- will follow-up. Delayed to learn more about City project near gate installation. Ready to resume.
12/4	Police Intervention: Met with City of Champaign & Champaign Police. Establish better partnership.	Benchmark Reached	To discuss encampments and plan for unwanted activities & predators outside of Strides.

4. Enhanced Program & Impact

Objective: To increase our impact by focusing on a lower service level, enhancing overall program impact and introducing on-site case manager lead programming.

Date	Benchmark	Progress	Notes
1/16	Build-Out Recovery Program: Introduce opportunity to build out our recovery program, with funds received from Mustard Seed Endowment Fund	In Progress	Working with Strides staff, a community leader and supporter of Strides and will also incorporate the input of guests to create program.
1/4	Guest Points System Created: New system created to incentivize service/program participation and volunteering.	Benchmark Reached!	A store named "U Earned It" has been created for guests by Case Managers, where points are used. To purchase items.
1/15	Guest Volunteering Program: Implemented	Benchmark Reached!	Benchmark Reached! Guests are more engaged with staff, have more respect for space, have sense of purpose. Can use volunteer hours for SNAP.
12/22	Update on Case Manager-Lead Programming: Sent update to Town Board Members about the implementation of internal programs for shelter residents.	Benchmark Reached!	Guests are more engaged, have better connection to staff, CM are excited. Progress is being tracked for future reporting.
Ongoing	Partner Services: Continuing current partner services, including Avicenna Health, Illini Medical Screening, GROW in America, Health Care Consumers, Mobile Computer Lab, Public Health Vaccine Clinics	Benchmark Reached!	Continuing service provision. Signed MOUs currently in place.

5. Community Building & Trust

Objective: To rebuild trust, provide transparency and to incorporate the voice of the community in solutions for our local homeless shelter. To connect, collaborate and become better neighbors.

Date	Benchmark	Progress	Notes
Ongoing	Working on connecting with several local faith-based organizations to & discuss Strides revisioning and potentially partner.	In Progress	Strengthening relationships with churches assists in building community trust & providing education around homelessness.
Ongoing	Continue to build on the relationships that have already been established and expand.	In Progress	Establishing a new relationship with another downtown business owner 2/5.

Ongoing	Working on making connections with: Beardesley Park Neighborhood Association	In Progress	Have reached out to set up meeting.

December Challenges & Mitigation:

Benchmark	Challenge	Mitigation
Move all women into hotel program and shelter more men @ Strides, improving Rapid Rehousing program OR become a women's only shelter.	We were unable to move forward in partnership to create gender-specific shelter. We anticipated this change would create a safer and more effective environment.	No programs available for volume of women in the county. The need for a women's emergency shelter is necessary and will eliminate safety concerns as well as conflict. We will continue working with other organizations, community members and surrounding businesses to find solutions.
Improve Staffing Attendance / Reduce Call-offs	Multiple staff began calling off as Morale decreased around the financial status of Strides.	Implemented new attendance policy and point system, as well as a duty rotation system to prevent burnout. We have already seen an increase in regular attendance and less call-offs.
Connect with other Low-Barrier shelters. Tour when possible.	We've been relying on other entities to set up tours for us to join, but nothing has been set in stone just yet.	Once new Executive Director is onboarded, we will begin looking into touring low-barrier shelters as a Strides leadership team.

February Priorities: [Transition Plan for Potential April Closure](#) | [Short/Long Term Plan for Strides](#) | [Plan to Close Funding Gaps](#) | [Annual Impactful Fundraiser](#)

Next Steps:

- Finalize all Revisioning Plan tasks that are in progress or have not yet been started and follow up on outstanding funding decisions.
- Transition from Strides Benchmark Reports to Monthly Township Reports including a Strides update. Monthly board packet will include: Township Financial Report, Township Operations Report and a quarterly Township Impact Report, all of which will break down data for each of our Township programs.
- Prepare to advance the shelter's new vision in partnership with the incoming Strides Executive Director.