

Strides Revisioning: Benchmarks

Authored by City of Champaign Township | Strides Leadership Team | CSPH Strides Subcommittee

Subcommittee members Danielle Chynoweth (Cunningham Township), Claudia Lennhoff (Champaign County Health Care Consumers), Bev Baker (United Way), John Ruffin (City of Champaign), Katie Harmon (RPC), Lisa Benson (RPC), and Melissa Courtwright (CU at Home).

What's Been Started:

- Identified & appointed interim Executive Director
- Confirmed: HACCC funding -\$160,000
- Applied to ETH grant
- Created partnership with small group of funders & other organizations who are walking alongside Strides leadership team, providing technical and strategic planning assistance as well as accountability. This is the Strides Rebuilding Subcommittee of the CSPH, and we are looking to include someone with lived experience.
- Subcommittee will also assist with ongoing mentorship and training for leadership team
- Sought out assistance for specific leadership training to empower leadership team
- Received additional support for this plan via vote from CSPH Executive committee
- Re-engaged with Community Foundation for support with fundraising
- Contacting service providers for: flooring; external security; cameras and fencing
 - Security: Met on 9/30
 - Flooring: Asbestos samples to be taken on 10/1
 - Cameras: working on updating quotes from 2024
 - Fencing: working on updating quotes from 2023
- Working with CTSO to move our women to their programs which will open additional beds at the shelter for guests who qualify for Rapid Rehousing program
- Contacted another low-barrier shelter and will continue to contact others and schedule tours
- Began informing staff of possible staffing changes

OCTOBER: Information Phase

- Continue informing staff of staffing changes in November
 - Inform Individually in 1:1 staff meetings prior to All Staff Meeting
 - Inform all staff at All Staff Meeting- October 17th
- Inform Guests & Staff of refining guest services model to focus more intentionally on long-term housing solutions. We are transitioning away from broad community services and concentrating our resources on the 64 individuals who hold beds.

- Inform guests in Guest Forum
- Inform staff in All Staff Meeting – October 17th as well as a formal email after discussion in All Staff Meeting
- Redefine low-barrier model to include focus on 64 guests, 1 yr sheltering limit, etc.
- Develop comprehensive and consistent programming curriculum run by case managers. Planning begins for first case manager-lead program.
- Begin planning for fundraiser- re-engage with Community Foundation, coordinate an online “friendsgiving” campaign and work with volunteer team to roll out in Nov.
- Begin spending down HACC Funding
 - \$100,000 for Strides:
 - \$60,000 for Township: Rental Assistance
- Discuss leadership team training with subcommittee and set start date for ongoing support and mentorship.
- Discuss best time for low barrier shelter tours
- Create monthly report to update support team, subcommittee as well as Town Board. Convene with subcommittee

NOVEMBER: Implementation Phase

- Begin implementing staffing changes for Case Management & roll out new schedule
- Begin exterior security coverage (costs covered by case management staffing changes or ETH Funding, if acquired)
- Get back to core: Implement refining of guest services model to focus more intentionally on long-term housing solutions for 64 guests/bed holders
- Develop partnerships to bring on external programming: AA / NA meetings during daytime. Continue with current services: CCHC; Mobile Comp Lab; IMSS; Avicenna; GROW; CUPHD
- Roll out first case management-lead program
- Implement behavior-based approach for issues associated with substance use, which involves using a service/care plan including more intensive case management, service referrals and other strategies.
- Begin Planning for fundraiser
 - Re-engage with community foundation
 - Online “friendsgiving” campaign
- Implement new low-barrier changes
 - Place time limit on sheltering services – 1 year
- Provide monthly report to update support team, subcommittee & Town Board

DECEMBER: Rebuilding Phase

- Begin rapid rehousing plan (if women are moved out)

- With assistance of other organizations and programs, we anticipate transitioning women in order to
- Create & roll-out qualifications for RRH moving to women's side
- This will allow us to serve an additional 14-21 men, nightly
- Roll out shelter winter expansion (if we get ETH funding)
 - This will allow us to open up to 95 beds in Winter (64 nightly + 16 regular winter + 15 add'l winter with ETH funding).
- Begin guest volunteering program and daytime guest forum
- Increase access to AA/NA; anger mgmt.; money mgmt, etc.
- Provide monthly report to update support team as well as Town Board

JANUARY: Stabilization Phase

- Create benchmarks for the next quarter
- Begin planning for next fiscal year
 - Make sure grant renewals are in for following fiscal year
- Continue with new case manager-lead programming
- Roll out second case management-lead program
- Continue with newly implemented external programming: AA/NA; anger mgmt; money mgmt, etc.
- Boost workforce development: Work Net | Partner with Keep Champaign Beautiful to revisit funding options for CU at Work program where Strides can give back to the community. City clean-up program to begin in Spring, if funded.
- Provide monthly report to update support team, steering committee & Town Board

FUNDING:

- Current Funding:
 - ETH - \$238,500
 - RRH- \$125,000
 - Urbana HHI - \$180,000
 - First Presbyterian – quarterly donation | periodic drives | individual donations from members
 - City of Champaign grant - Flooring
- New Funding:
 - HACC - \$160,000
- Prospective Funding:
 - ETH Grant - Winter Expansion
 - Been in contact with funders and received promises for:
 - Fencing project
 - Computers installation for onsite housing navigation
- Funding Priorities:

- Housing navigation & placement
 - Shelter operations
 - Supportive Services
 - Client Centered Resources
-
- Budget explains closure for February, but there is confidence with the support from the subcommittee, CSPH, and the support team we're putting together that we will remain open through the next fiscal year. The funders we've met with are messaging that they are supportive of a low-barrier shelter, understand its importance in our community and are walking along side us to ensure our doors remain open.
 - Individual line items in the proposed budget are subject to adjustment as we respond to evolving service priorities, anticipated funding changes and potential cost reductions.



REPORT TO TOWN BOARD

FROM: Charlene Murray, Interim Executive Director | Strides Shelter

DATE: October 10, 2025

SUBJECT: Strides Shelter Revisioning Plan

A. INTRODUCTION: The purpose of this report is to update the Town Board on Strides Shelter revisioning plan and to gather input. Strides Leadership Team is committed to restoring trust, fostering transparency with the Town Board and reestablishing partnership.

B. RECOMMENDED ACTION: Strides Leadership Team is seeking provision of insight, feedback and collaboration from the Town Board.

C. SUMMARY:

- Operational strengthening
- Fund development & financial planning
- Improved safety & security
- Enhanced program & impact
- Community building & community trust

1. **BACKGROUND:** On August 16, 2022, both the City of Champaign Township Board and the City Council approved resolutions that authorized an intergovernmental agreement in which the City would provide funding, and the Township would operate a 24/7 low-barrier shelter, year-round. Using American Rescue Plan Act (ARPA) funding, the shelter was to provide beds to 50 men and 10 women for a two-year period.

Strides opened in December of 2022 and has remained open for nearly a full year beyond the initial two-year agreement, reflecting both the ongoing community need and our staff's commitment to sustaining operations. Current funding extends through February 2026, and work is underway to identify additional resources and operational improvements to ensure continuity of services beyond that date.

In response to current operational challenges as well as feedback from staff, guests and community members, the leadership team at Strides developed a revisioning plan that fosters transparency, anchors stability and strengthens community impact.

2. STRATEGY FOR SUSTAINABILITY:

Operational Strengthening:

- a. Leadership:** Strides has appointed an interim executive director to provide vision, direction and strategic leadership and to bridge the gap in communication among funders, town board and the wider community. Charlene Murray has assumed expanded responsibilities by integrating her existing position with newly assigned executive duties to meet the evolving needs of the organization. In light of this, the leadership team plans to undertake a review and revision of current job descriptions to reflect the updated structure and ensure coverage of all operations. Strides Leadership has requested ongoing training and mentorship from the Continuum of Service Providers to the Homeless (CSPH) using partner funds. Additionally, an invitation has been accepted for leadership training from Cunningham Township's planned Management Center Training program.
- b. Policy Review & Update:** Since opening, the shelter has operated under a very lenient low-barrier model, based on the original established framework. Due to ongoing education & training as well as input from Strides staff, shelter guests and community stakeholders, Strides would like to initiate a review of this approach. This process includes redefining the concept of "low barrier" to align with the revised organizational vision and goals. This ensures responsiveness to both individual needs and broader community goals. One example is to set a limit on shelter stays and another is to provide a behavior-based approach to issues associated with substance use. In conjunction with the shelter model review, Strides would like to conduct a comprehensive update of its current policy and personnel manuals to ensure alignment with new goals. Strides is committed to implementing more comprehensive and hands-on training as part of staff onboarding. There is a need to strengthen accountability measures, as well, to reinforce consistent policy adherence.
- c. Redesign Structure for More Efficiency:** Currently, staff are scheduled Monday through Wednesday or Thursday through Saturday, both covering biweekly Sundays. This model has become exhaustive, providing limited coverage and strain for staff call-offs, burnout for those who manage to cover shifts outside their schedule and inconsistency for guests. Strides Leadership is proposing that the staffing structure be updated to include case management schedules moving to Monday through Friday, which will provide continuity of care for guests and

enhanced communication with staff and community partners. We would also like to consider other roles for restructuring and retool job descriptions to provide a more efficient and effective workflow.

- d. Service Capacity:** Strides' original service capacity, as defined in the intergovernmental agreement, was to provide shelter for 50 men and 10 women. In response to evolving community needs and strengthened organizational partnerships, staff have gradually expanded service levels beyond this baseline. While this increase has allowed Strides to support a larger number of unhoused individuals, it also highlights a broader systemic need for additional shelter beds, expanded daytime service spaces, and more robust infrastructure to address homelessness throughout the community.

- e. Branding:** Over time, Strides has experienced a noticeable drift from its original mission and vision. Statements were drafted, but were never formally approved by previous leadership, and as a result, they were not meaningfully integrated into the organization's culture or operations. To ensure that staff are working within purpose, Strides would like to redefine its mission, vision, and core values. This will lay a stronger foundation for who we are and who we serve. In addition, staff and volunteers can be encouraged to collaborate on developing a meaningful acronym for "Strides", reviving an initiative that was left unfinished after opening our doors. To increase visibility and better serve our community, prospective guests, and potential funders, Strides also recognizes the need for a dedicated website that is separate from the Township's platform. Cost quotes for development have already been sought and received, but funding has not yet been secured to move forward.

Fund Development & Financial Planning:

- a. Tighten Budget Through Redesigned Structure & Staffing:** Strides currently employs 26 full-time personnel, consisting of 8 case managers, 12 safety personnel and 6 guest service representatives. There are 2 part-time pro re nata (PRN) staff, who assist with covering call-offs and other absences as well as three full-time leadership staff. Strides Shelter currently staffs 29 full time employees in total. With fringe benefits included, staffing utilizes a large percentage of our monthly budget. With an updated staffing model, there is potential to reduce staffing costs and Strides is seeking input on how to best prepare for this.

- b. Create 501c3 Structure :** Strides would like to initiate discussion in future study sessions about the possibility of creating a hybrid 501c3 model, which would allow Strides to access private funding while maintaining some government supports.

c. Renew & Expand Grants & Funding Base: Strides Leadership intends to further research some of the options bullet pointed below and are looking for input from Town Board.

- Ensure all grants are fully expended
- Renew RRH HOME grant in 2026
- Renew ETH grant at higher rate in 2026.
- Renew ETH grant at higher rate in 2026.
- Spend HACC 2025 funds and seek HACC funding for 2026
- Apply for United Way healthy community or financial stability funding
- Apply for IDHS ESG funding in March through local CoC (50-100K)
- Seek funding from CUPHD for facilities repairs
- Seek HHI funding from the City of Urbana
- Install computers for on-site housing navigation (*Funding Secured*)
- Get quotes and seek funding to move forward with fencing project
- Reengage Community Foundation to better understand funding parameters

Improved Safety & Security:

a. Staffing Revisited: The current scheduling structure lacks consistency and continuity which causes communication barriers and challenges with policy adherence for both staff and guests. Improving scheduling alone, will in turn, reduce non-compliance with shelter rules and policies. A more consistent and engaged staff will promote better safety and security.

Despite discussions with law enforcement, safety on the exterior of the building has been an ongoing concern for both guests and staff. To promote safety outside of the shelter, Strides has consulted with local security firms to get costs and weigh options for added security, specific to outdoors.

b. Service Capacity Revisited: Reverting to the original service capacity of 60 guests will provide more safety and improve staff-to-guest-ratio, allowing for better oversight and reducing foot traffic outside of the shelter.

c. Fence Installation: This will create a physical barrier and visual delineation for unwanted visitors, predators and community members not utilizing Strides services. This was an endeavor when Strides first opened, but the project never moved forward. Strides has received quotes for a fencing project and is hopeful

secure funding and gain insight from Town Board about moving forward with the project once funding is secured.

- d. Exterior Signage:** Signs are posted throughout the interior of Strides, however, there is no current signage outside which is where most safety concerns occur. A visual reminder of shelter rules will prevent unwanted activity and loitering. Strides Leadership Team will meet with City legal in the coming days to determine legality of signs based on homelessness laws.
- e. Camera Installation:** Cameras are installed, but additional cameras are needed to eliminate existing blind spots, provide additional exterior security, and help deter any unwanted or disruptive behavior.
- f. Fix Bathrooms, Flooring, other Aesthetics:** Clean and functional bathrooms help prevent the spread of germs and illness reducing health risks for staff. When spaces are neglected, they're more likely to be misused which is an ongoing issue at Strides. A well-maintained and welcoming environment promotes dignity and can reduce tension and conflict.

Enhanced Program Impact:

- a. Improved Case Management & CM-Lead Programming:** Case Managers at Strides have the greatest opportunity to impact guests' lives and to experience meaningful results from their own efforts. Operating under a lenient low-barrier model that does not require guest participation in case management can, however, reduce quality of care, hinder outcomes, and weaken organizational credibility. This can potentially affect funder confidence. Increasing engagement through structured, in-house programming led by case managers can improve guest outcomes while also supporting staff retention, as it will foster purpose and reduce burnout. Guests are more responsive in environments that feel safe, caring, and consistent. A comprehensive programming curriculum encourages participation, strengthens staff-guest relationships, and decreases behavioral issues. Making case management participation a standard expectation for all guests will help motivate and prepare individuals to transition from homelessness to housing more effectively.
- b. Install Computers for On-site Housing Navigation:** Strides has partnered with a local organization that extends case management support through a mobile computer lab, assisting guests with job applications, government phone enrollment, appointment scheduling, and ID acquisition. Following discussions

with their team, it became clear that a dedicated, stationary computer space was needed for guests. This new lab will provide access to tailored training sessions, such as email creation, typing, and basic computer literacy. This would be facilitated by the mobile lab staff and case managers. The addition of computers will also enhance case managers' ability to assist with housing navigation, skill development, and access to online resources like MyCarle charts. Overall, this initiative promotes self-sufficiency, supports staff engagement, and strengthens guest relationships beyond scheduled case management sessions. We have secured 3 computer monitors from the Champaign Library, as a donation and the City of Champaign will provide 3 computers to assist with turning our community room into a lab.

- c. Improved Support for Shelter Exits:** To reduce the risk of recidivism, Strides recognizes the critical need for continued case management support for guests after they transition out of the shelter. While this effort would require additional funding, it is a key component of the Strides Revisioning Plan. We've seen firsthand that some guests return due to challenges such as budgeting, financial instability, and difficulty paying rent consistently. Although current grant funding provides up to six months of post-exit case management, it is limited to a small subset of individuals and does not extend to all who move on from shelter services. Expanding this support is essential to helping guests maintain housing stability and build long-term independence.

Community Building & Community Trust:

- a. Service & Data Transparency:** Strides Leadership Team will continue to consistently collect and report data, share meaningful stories and provide clear communication about service provision. The Township Supervisor will provide updates at board meetings to review data and communicate needs. More transparency should reduce skepticism and strengthen community trust, showing community members that their tax dollars and/or donations are being used responsibly. Board reports, data reports and accompanying documents will be submitted to the Town Board in advance so that members can have time to review and feel informed before engaging in discussion.
- b. Community Listening Sessions:** Strides is proposing continued and more regular community listening sessions. It will be an opportunity for the community to provide feedback, discuss challenges and work directly with Strides leadership and staff on creating solutions. In collaboration with the Continuum of Service Providers to the

Homeless, Strides guests have participated in two community listening sessions, one specifically for men and the other for women.

- c. Local Businesses:** Strides proposes and seeks advice on opening listening sessions up to the larger community and businesses, so they can ask the difficult questions and discuss solutions directly with Strides leadership. Board meetings should not be the only time Strides Leadership hears from our neighbors. Strides Leadership would like to begin building lasting relationships with local businesses and neighbors, so that issues can be brought to leadership and resolved collaboratively.

3. MEASURING SUCCESS:

In Strides Shelter's effort to rebuild relationship and trust with the Town Board, Strides Leadership Team is committed to including Town Board members on all aspects of the Revisioning Plan, seeking input, advice and resources along the way. Strides is committed to providing regular reporting via monthly Town Board meetings, as well as scheduling Preliminary Information Exchange (PIE) meetings in between sessions and are in discussion about the initiation of a bi-weekly newsletter for the community. We intend to increase our level of communication and transparency to gain insight on best ways to move forward.

Strides has partnered with a small group of funders and community partners who meet regularly with intentions of walking alongside the current Township Supervisor and Strides leadership. An agreement was made to update the group on established benchmarks for revisioning by way of a regular meeting and monthly report. This report assists with progress tracking and accountability and will be passed along to Town Board.

ALTERNATIVES:

Alternative 1: Town Board recognizes the commitment of a newly energized Strides Leadership Team and provides insight, feedback and collaboration.

a. Advantages

- Fosters partnership restoration as part of a shared effort to address homelessness
- Offers access to insight, experience and resources of Town Board members
- Collaborative effort engages and motivates Strides Leadership Team to not only maintain great work, but to also remain in a growth mindset, always building on what's there.

- Staff morale and guest confidence will increase, knowing the local leadership supports the shelter. Staff morale has decreased significantly following recent board meetings, due to the response to Strides' lack of collaboration and inclusiveness of board members.

b. Disadvantages

- None

Alternative 2: Town Board does not provide insight, feedback and collaboration.

a. Advantages

- None

b. Disadvantages

- Fewer people may be served due to lack of resources and support, which can increase visible homelessness in the community.
- Without the support of the Town Board, Strides will lose access to insight, experience and resources of the Town Board members
- The shelter may have to continue scaling back staff, hours or programming to remain financially viable
- Funders and other stakeholders may not support or invest due to lack of local government collaboration
- It's difficult to build community trust if the local leadership does not support Strides' efforts
- Creates a missed opportunity for shared ownership of a community-wide issue.

COMMUNITY INPUT:

- a. CSPH Executive Committee Support:** "CSPH Executive Committee commits to a low-barrier shelter in our community as an essential tool for public health and safety.

We have assembled a committee of CSPH to support the City of Champaign Township, as the current operator of low barrier shelter in Champaign County, through their revisioning and rebuilding plan with:

- 1) Timeline and benchmarks over the next 6 months;
- 2) Rebuilding Committee to provide support and accountability;
- 3) Financial stabilization plan;
- 4) Monthly reporting strategy before City of Champaign Town Board and CSPH;
- 5) Programmatic focus on moving residents from shelter, taking advantage of HACC rental assistance.

If Rebuilding Plan benchmarks are not met in a timely way, CSPH Executive

Committee recommends an open RFP process to select a new operator for low barrier shelter and offers to serve as active collaborators in such."

- b. **Public Comment:** Input can be given during the "public comments" portion of the Town Board meeting.
- c. **Community Building:** The Strides Leadership Team would like to It will be an opportunity for the community to provide feedback, discuss challenges and work directly with Strides leadership and staff on creating solutions.
- d. **Guest Forum:** Strides currently holds an hour-long meeting for guests on a monthly basis. Guests have the opportunity to weigh in on policy changes, operations enhancement and provide a viewpoint necessary for Leadership to better understand the challenges of being unhoused in a congregate shelter setting. The Leadership Team meets directly with guests and gathers information to be further discussed in weekly Leadership Team meetings.

BUDGET IMPACT: With the planned reduction in staffing costs, adjustments to operations and service levels, and a renewed focus on aligning with our original capacity, Strides anticipates significant cost savings. These changes, combined with our ongoing commitment to fund development, position the organization to remain under budget through the current funding period, which extends through February.

With the support and collaboration of the Town Board, community partners, and pledged project funding, the Strides Leadership Team is confident that the improvements outlined in this report will position the organization for long-term sustainability.

STAFFING IMPACT: The Strides Shelter Revisioning Plan ensures financial stability. As payroll and benefits are the biggest cost, the need to cut roles, staff and/or hours is unfortunately, inevitable.

Prepared By:

Charlene Murray, MA
Interim Executive Director | Strides Shelter

Reviewed By: Kyle Patterson, Township Supervisor

Strides Program – August 2025

Reporting Period: August 2025

Prepared by: Corrine Jordan, Deputy Township Supervisor

Executive Summary

Strides closed August 2025 financials with a **net deficit of \$69,273**, driven by the timing of payroll cycles and increased utility and staffing costs. While revenue from intergovernmental sources remained strong, total expenses outpaced income due to seasonal operational demands and professional development investments.

Revenue Overview

Total revenue for August was **\$112,488.15** primarily sourced from:

- **RRH – Rapid Rehousing Grant funding:** \$68,756.13
- **ETH- Emergency Transitional Housing Grant:** \$32,677.00
- **ESG- Emergency Solutions Grant (FY25):** \$11,055.02

Deposits:

- **ETH May & June Grants:** \$17,332 and \$15,345
- **IDHS ESG May & June Grants:** \$3,904.53 and \$7,150.49
- **RRH May & June Grants:** \$3,650.80 and \$65,105.33

These deposits reflect strong grant support but are not sufficient to offset rising operational costs.

Expense Overview

Total expenses for August were **\$182,140.11**, with key categories including:

- **Salaries & Payroll Taxes:**
 - Salaries: \$133,737.80
 - FICA: \$10,024.08
 - IMRF/SURS: \$6,207.57

- **SUI:** \$191.32
- **Benefits (Medical & Life Insurance):** \$18,559.71
- **Utilities:** \$9,523.60
- **Professional Development & Memberships:** \$1,767.15
- **Supplies & Office Expenses:** \$1,284.36
- **Contingency & Miscellaneous:** \$172.61
- **Computer Hardware (HMIS):** \$815.83

The largest cost drivers were **payroll and benefits**, which accounted for over 90% of total expenses.

Net Position

Strides ended the month with a **deficit of \$69,273**, reflecting the gap between revenue and expenses. This is a temporary shortfall, expected to be addressed through upcoming grant reimbursements.

Cash Flow and Liquidity

While the report does not specify cash on hand, the current deficit suggests a need to monitor liquidity closely, especially as Strides prepares for winter expansion.

Budget vs. Actual Highlights

- **Personnel costs** were higher than average due to three payroll cycles in August.
 - **Utilities** increased due to summer usage and janitorial services.
 - **Professional development** included Coursera training and Adobe services for staff.
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Looking Ahead

With the **30-bed winter expansion** planned for November, expenses are expected to rise further. The team is actively pursuing additional ETH funding to support this growth. Budget adjustments will be necessary to adjust past Q3 with operational costs and needs.

Conclusion

Despite a challenging month financially, Strides remains operationally strong and well-supported by grant funding. Strategic planning and timely reimbursements will be key to maintaining stability throughout the winter season.

ACCOUNT DETAIL HISTORY FOR 2026 02 TO 2026 02

ORG YR/PR	OBJECT PROJ	JNL EFF DATE	SRC REFL	REF2	REF3	CHECK #	OR	AMOUNT	NET LEDGER BALANCE
820	41100		INTERGOVERNMENTAL REV - STATE						
26/02	130	08/07/25	CRP 14100	120603				-3,650.80	-3,650.80
26/02	409	08/19/25	CRP 14100	121538				-65,105.33	-68,756.13
26/02	409	08/19/25	CRP 14100	121541				-7,150.49	-75,906.62
26/02	409	08/19/25	CRP 14100	121544				-3,904.53	-79,811.15
26/02	552	08/26/25	CRP 14100	122023				-32,677.00	-112,488.15
			LEDGER BALANCES --- DEBITS:					.00	-112,488.15
									NET: -112,488.15
82080815	50100		SALARIES: SCHEDULED						
26/02	4	08/01/25	PRJ 250801	4250801				46,044.14	46,044.14
26/02	90	08/15/25	PRJ 250815	4250815				44,151.33	90,195.47
26/02	292	08/29/25	PRJ 250829	4250829				43,542.33	133,737.80
			LEDGER BALANCES --- DEBITS:					133,737.80	133,737.80
								.00	NET: 133,737.80
82080815	50200		GROUP MEDICAL & LIFE INSURANCE						
26/02	4	08/01/25	PRJ 250801	4250801				8,987.36	8,987.36
26/02	90	08/15/25	PRJ 250815	4250815				8,701.79	17,689.15
26/02	292	08/29/25	PRJ 250829	4250829				870.56	18,559.71
			LEDGER BALANCES --- DEBITS:					18,559.71	18,559.71
								.00	NET: 18,559.71
82080815	50210		IMRF/SURS PAYMENTS						
26/02	4	08/01/25	PRJ 250801	4250801				2,097.12	2,097.12
26/02	90	08/15/25	PRJ 250815	4250815				2,059.90	4,157.02
26/02	292	08/29/25	PRJ 250829	4250829				2,050.55	6,207.57
			LEDGER BALANCES --- DEBITS:					6,207.57	6,207.57
								.00	NET: 6,207.57
82080815	50211		FICA PAYMENTS						
26/02	4	08/01/25	PRJ 250801	4250801				3,427.45	3,427.45
26/02	90	08/15/25	PRJ 250815	4250815				3,275.52	6,702.97
26/02	292	08/29/25	PRJ 250829	4250829				3,321.11	10,024.08
			LEDGER BALANCES --- DEBITS:					10,024.08	10,024.08
								.00	NET: 10,024.08



ACCOUNT DETAIL HISTORY FOR 2026 02 TO 2026 02

ORG	OBJECT PROJ	YR/PR	JNL EFF DATE	SRC REFL	REF2	REF3	CHECK #	OR	AMOUNT	NET LEDGER BALANCE
82080815	50212			TOWNSHIP SUI PAYMENTS						
26/02		4	08/01/25	PRJ 250801	4250801	4250801			71.31	71.31
26/02		90	08/15/25	PRJ 250815	4250815	4250815			60.65	131.96
26/02		292	08/29/25	PRJ 250829	4250829	4250829			59.36	191.32
	LEDGER BALANCES	---	DEBITS:			191.32			.00	191.32
82080815	51000			OFFICE SUPPLIES						
26/02		215	08/01/25	API 000126	161562	161562			211.00	211.00
26/02		215	08/01/25	API 000126	161563	161563			167.96	378.96
26/02		329	08/26/25	API 000156	161866	161866			211.66	590.62
26/02		455	08/01/25	GEN					-378.96	211.66
	LEDGER BALANCES	---	DEBITS:			590.62			-378.96	211.66
82080815	51100			ACTIVITY SPECIFIC SUPPLIES						
26/02		329	08/26/25	API 000126	161888	161888			103.11	103.11
26/02		455	08/01/25	GEN					378.96	482.07
	LEDGER BALANCES	---	DEBITS:			482.07			.00	482.07
82080815	52000			PROFESSIONAL SERVICES						
26/02		329	08/19/25	API 001071	161579	161579			67.75	67.75
	LEDGER BALANCES	---	DEBITS:			67.75			.00	67.75
82080815	52110			PROFESSIONAL DEVELOPMENT						
26/02		215	08/01/25	API 002626	161185	161185			13894	1,273.08
26/02		329	08/19/25	API 001071	161579	161579			13931	1,322.08
	LEDGER BALANCES	---	DEBITS:			1,322.08			.00	1,322.08
82080815	52120			PROFESSIONAL MEMBERSHIPS						
26/02		329	08/19/25	API 001071	161579	161579			13931	445.07
	LEDGER BALANCES	---	DEBITS:			445.07			.00	445.07



ACCOUNT DETAIL HISTORY FOR 2026 02 TO 2026 02

ORG	OBJECT PROJ	YR/PR	JNL EFF DATE	SRC REFL	REF2	REF3	CHECK #	OB	AMOUNT	NET LEDGER BALANCE
82080815	52300			UTILITIES						
26/02	329	08/19/25	API	003033					13940	1,622.50
26/02	329	08/19/25	API	003033					13940	1,185.00
26/02	329	08/26/25	API	000764					13934	2,807.50
26/02	329	08/26/25	API	000764					13934	3,428.17
26/02	329	08/26/25	API	000788					13927	4,048.84
26/02	329	08/26/25	API	000788					13928	4,525.24
26/02	329	08/26/25	API	000788					13928	6,323.60
26/02	329	08/26/25	API	000788					13928	9,523.60
				LEDGER BALANCES --- DEBITS:					9,523.60	9,523.60
82080815	52950			CONTINGENCY EXPENSE						
26/02	329	08/19/25	API	001071					13931	42.97
26/02	329	08/19/25	API	001071					13931	47.00
26/02	329	08/19/25	API	001071					13931	89.97
26/02	329	08/19/25	API	001071					13931	128.97
26/02	329	08/19/25	API	001071					13931	172.61
				LEDGER BALANCES --- DEBITS:					172.61	172.61
82080815	53110			COMPUTER HARDWARE & SOFTWARE						
26/02	329	08/26/25	API	000584					161887	815.83
				LEDGER BALANCES --- DEBITS:					815.83	815.83
				GRAND TOTAL --- DEBITS:					182,140.11	182,140.11
				GRAND TOTAL --- CREDITS:					-112,867.11	-112,867.11
				NET:					69,273.00	69,273.00

42 Records printed

** END OF REPORT - Generated by Corrine Jordan **