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September 2025

Summary of Expenditures

| | |
|-------------------------|----------------------|
| General Town Fund | \$ 208,768.22 |
| General Assistance Fund | \$ 25,038.74 |
| Shelter Fund | \$ 10,661.49 |
| Social Security Fund | \$ 1,262.89 |
| IMRF | \$ 18,045.13 |
| Total: | \$ 263,776.47 |

Strides Financials--September 2025

Reporting Period: September 2025

Prepared by: Corrine Jordan, Deputy Township Supervisor

Executive Summary

In September 2025, Strides recorded a **total revenue of \$410,500**, primarily from a one-time **ARPA funding deposit**, and **total expenditures of \$151,968.34**, resulting in a **monthly surplus of \$258,531.66**.

Revenue Overview

- Strides received **\$410,500** in **ARPA funding** under the "Intergovernmental Revenue – Other" category.
 - No additional revenue streams were recorded for the month, indicating reliance on this one-time or periodic funding source.
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Expense Overview

Total expenditures for September amounted to **\$151,968.34**, with the following key categories:

1. Personnel Costs:

- **Salaries (Scheduled):** \$104,076.46
- **Group Medical & Life Insurance:** \$20,789.60
- **IMRF/SURS Payments:** \$4,905.61
- **FICA Payments:** \$7,778.72
- **SUI Payments:** \$123.45

Personnel-related expenses accounted for approximately 91% of total expenditures.

2. Utilities:

- Totaled **\$9,337.38**, including services such as gas, power, water, trash, and recycling for Strides and other facilities.

3. Program & Operational Supplies:

- **Activity-Specific Supplies:** \$3,380.71 (e.g., guest food, medical supplies, bus tokens)
- **Office Supplies:** \$403.66

4. Professional Services & Contingencies:

- **Professional Services:** \$612.58 (e.g., notary services, Adobe subscription)
- **Contingency Expenses:** \$302.67 (e.g., shred bin service, credit card interest)

Net Position

Strides ended September with a **net positive position of \$258,531.66**. The surplus was primarily due to a one-time ARPA funding deposit, which significantly boosted the month's financial standing. This positive net position strengthens Stride's ability to meet upcoming obligations and invest in programmatic needs, such as the winter expansion of Strides shelter.

Cash Flow and Liquidity

- **Inflows:**

The only cash inflow recorded was the **ARPA funding** of \$410,500 under intergovernmental revenues.

- **Outflows:**

Major cash outflows included:

- **Personnel-related expenses:** \$137,674 (salaries, insurance, payroll taxes)
- **Utilities:** \$9,337
- **Supplies and services:** \$4,957 (program supplies, office materials, professional services, contingency)

Total cash outflows for the month were **\$151,968.34**.

- **Net Cash Flow:**

Strides experienced a **positive cash flow of \$258,531.66**, indicating that inflows exceeded outflows and no cash reserves were drawn upon.

Liquidity Position

While the financials do not provide a direct view of cash on hand or reserves, the strong surplus suggests that Strides maintained a healthy liquidity position in September. The ability to cover all operational costs with current revenues without relying on reserves or credit demonstrates short-term financial stability. This liquidity will be critical as Strides prepare for seasonal increases in service demand and potential delays in future funding disbursements.

Budget vs. Actual Highlights

- **Revenues:**
Strides received \$410,500 in ARPA funding, which likely exceeded typical monthly revenue projections. This one-time or periodic funding significantly improved the month's financial position and may not be reflective of regular income levels.
 - **Personnel Costs:**
Salaries and benefits totaled approximately \$137,674. These costs appear consistent with staffing levels and prior months, suggesting alignment with budgeted expectations. If staffing remained stable, this category is likely on target.
 - **Utilities:**
Utility expenses totaled \$9,337, which may be slightly higher than average due to seasonal fluctuations or expanded shelter operations. If the budget anticipated increased utility usage in preparation for winter, this would be within range.
 - **Program Supplies and Office Expenses:**
Combined spending on supplies and office needs was modest (under \$5,000), indicating strong cost control. If the budget allowed for higher discretionary spending in these areas, actuals came in under budget.
 - **Professional Services and Contingency:**
These categories remained low, with no unexpected consulting or legal costs. This suggests favorable variance if the budget included contingency allocations.
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Forward-Looking Financial Outlook for Strides

1. Strong Starting Position:

The September surplus of \$258,531.66, driven by ARPA funding, provides a solid financial cushion heading into the colder months. This is especially important as Strides is preparing to expand its shelter capacity by 30 beds in November, under a possible ETH grant submission.

2. Personnel Costs Will Rise:

With the planned expansion, you can expect increased staffing needs whether through additional shifts, seasonal hires, or overtime. Since personnel costs have already made up over 90% of September's expenses, this category will likely grow. It's important to assess whether the current surplus can sustain this increase through the winter or if additional funding will be needed.

3. Utility and Operational Costs Will Increase:

Strides' utility expenses in September were already notable at \$9,337, and these will likely rise with colder weather, increased occupancy, and extended facility use. Similarly, activity-specific supplies (e.g., food, hygiene, medical items) will scale with guest volume.

4. Sustainability Considerations:

While the ARPA funding provided a boost, it's a non-recurring revenue source. Future months may not have similar inflows unless additional grants or emergency funds are secured. This underscores the importance of your ongoing efforts to secure long-term funding (e.g., EHSS, Medical Respite Initiative) to support Strides' sustainability.

5. Budget Monitoring and Flexibility:

Given the expected rise in variable costs, it will be important to closely monitor actuals against budget each month. If the September spending patterns continue, and no new revenue is received, the surplus could be drawn down quickly. Building flexibility for unexpected costs (e.g., maintenance, emergency supplies) will be key.

Conclusion

Strides remain in a strong financial position for September, with a healthy surplus driven by external funding. Continued monitoring of recurring expenses, especially personnel and utilities, will be essential as we plan for the upcoming winter expansion and sustainability.



ACCOUNT DETAIL HISTORY FOR 2026 03 TO 2026 03

| ORG YR/PR | OBJECT PROJ | JNL EFF DATE | SRC REFL | REF2 | REF3 | CHECK # | OB | AMOUNT | NET LEDGER BALANCE |
|-----------|-----------------|--------------|--------------------------------|-------------|---------|---------|----|-------------|--------------------|
| 820 | 41200 | | INTERGOVERNMENTAL | REV - OTHER | | | | | |
| 26/03 | 172 | 09/11/25 | CRP | 14100 | 122709 | | | -410,500.00 | -410,500.00 |
| | LEDGER BALANCES | --- | DEBITS: | | | | | .00 | CREDITS: |
| | | | | | | | | -410,500.00 | NET: |
| | | | | | | | | -410,500.00 | |
| 82080815 | 50100 | | SALARIES: | SCHEDULED | | | | | |
| 26/03 | 39 | 09/12/25 | PRJ | 250912 | 4250912 | | | 47,590.50 | 47,590.50 |
| 26/03 | 324 | 09/26/25 | PRJ | 250926 | 4250926 | | | 56,485.96 | 104,076.46 |
| 26/03 | 577 | 09/12/25 | PRH | HISTRN | T250912 | | | 9,709.55 | 113,786.01 |
| 26/03 | 577 | 09/12/25 | PRH | HISTRN | T250912 | | | -9,709.55 | 104,076.46 |
| 26/03 | 578 | 09/26/25 | PRH | HISTRN | T250926 | | | 10,106.07 | 114,182.53 |
| 26/03 | 578 | 09/26/25 | PRH | HISTRN | T250926 | | | -10,106.07 | 104,076.46 |
| | LEDGER BALANCES | --- | DEBITS: | | | | | 123,892.08 | CREDITS: |
| | | | | | | | | -19,815.62 | NET: |
| | | | | | | | | 104,076.46 | |
| 82080815 | 50200 | | GROUP MEDICAL & LIFE INSURANCE | | | | | | |
| 26/03 | 39 | 09/12/25 | PRJ | 250912 | 4250912 | | | 11,157.83 | 11,157.83 |
| 26/03 | 324 | 09/26/25 | PRJ | 250926 | 4250926 | | | 9,631.77 | 20,789.60 |
| | LEDGER BALANCES | --- | DEBITS: | | | | | 20,789.60 | CREDITS: |
| | | | | | | | | .00 | NET: |
| | | | | | | | | 20,789.60 | |
| 82080815 | 50210 | | IMRF/SURS PAYMENTS | | | | | | |
| 26/03 | 39 | 09/12/25 | PRJ | 250912 | 4250912 | | | 2,257.70 | 2,257.70 |
| 26/03 | 324 | 09/26/25 | PRJ | 250926 | 4250926 | | | 2,647.91 | 4,905.61 |
| | LEDGER BALANCES | --- | DEBITS: | | | | | 4,905.61 | CREDITS: |
| | | | | | | | | .00 | NET: |
| | | | | | | | | 4,905.61 | |
| 82080815 | 50211 | | FICA PAYMENTS | | | | | | |
| 26/03 | 39 | 09/12/25 | PRJ | 250912 | 4250912 | | | 3,532.85 | 3,532.85 |
| 26/03 | 324 | 09/26/25 | PRJ | 250926 | 4250926 | | | 4,245.87 | 7,778.72 |
| | LEDGER BALANCES | --- | DEBITS: | | | | | 7,778.72 | CREDITS: |
| | | | | | | | | .00 | NET: |
| | | | | | | | | 7,778.72 | |
| 82080815 | 50212 | | TOWNSHIP SUI PAYMENTS | | | | | | |
| 26/03 | 39 | 09/12/25 | PRJ | 250912 | 4250912 | | | 59.01 | 59.01 |
| 26/03 | 324 | 09/26/25 | PRJ | 250926 | 4250926 | | | 64.44 | 123.45 |



ACCOUNT DETAIL HISTORY FOR 2026 03 TO 2026 03

| ORG YR/PR | OBJECT PROJ | JNL EFF DATE | SRC REFL | REF2 | REF3 | CHECK # | OB | AMOUNT | NET LEDGER BALANCE |
|---|-------------|--------------|----------|--------|--------|---------|----|----------|--------------------|
| 82080815 51000 OFFICE SUPPLIES | | | | | | | | | |
| 26/03 | 240 | 09/15/25 | API | 000082 | 162716 | | | 13988 | 28.00 |
| 26/03 | 240 | 09/15/25 | API | 000082 | 162721 | | | 13988 | 42.00 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162762 | | | 13972 | 389.66 |
| 26/03 | 494 | 09/24/25 | API | 000082 | 163461 | | | 14045 | 403.66 |
| LEDGER BALANCES --- DEBITS: | | | | | | | | 403.66 | |
| CREDITS: | | | | | | | | | |
| NET: | | | | | | | | .00 | 403.66 |
| 82080815 51100 ACTIVITY SPECIFIC SUPPLIES | | | | | | | | | |
| 26/03 | 240 | 09/15/25 | API | 005992 | 162732 | | | 13985 | 21.77 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162754 | | | 13971 | 85.29 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162764 | | | 13972 | 390.99 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162772 | | | 13971 | 498.05 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162774 | | | 13972 | 1,222.68 |
| 26/03 | 240 | 09/15/25 | API | 004716 | 162828 | | | 13972 | 1,355.01 |
| 26/03 | 494 | 09/23/25 | API | 001463 | 163183 | | | 14031 | 2,182.76 |
| 26/03 | 494 | 09/24/25 | API | 001463 | 163191 | | | 14031 | 2,212.76 |
| 26/03 | 494 | 09/24/25 | API | 004944 | 163458 | | | 14042 | 2,242.76 |
| 26/03 | 494 | 09/24/25 | API | 004944 | 163459 | | | 14042 | 2,685.94 |
| 26/03 | 494 | 09/24/25 | API | 001463 | 163462 | | | 14032 | 3,350.71 |
| LEDGER BALANCES --- DEBITS: | | | | | | | | 3,380.71 | |
| CREDITS: | | | | | | | | | |
| NET: | | | | | | | | .00 | 3,380.71 |
| 82080815 52000 PROFESSIONAL SERVICES | | | | | | | | | |
| 26/03 | 74 | 09/03/25 | API | 001071 | 162211 | | | 13991 | 30.00 |
| 26/03 | 74 | 09/03/25 | API | 001071 | 162211 | | | 13991 | 445.07 |
| 26/03 | 74 | 09/03/25 | API | 001071 | 162211 | | | 13991 | 612.58 |
| LEDGER BALANCES --- DEBITS: | | | | | | | | 612.58 | |
| CREDITS: | | | | | | | | | |
| NET: | | | | | | | | .00 | 612.58 |
| 82080815 52110 PROFESSIONAL DEVELOPMENT | | | | | | | | | |
| 26/03 | 74 | 09/03/25 | API | 001071 | 162211 | | | 13991 | 49.00 |
| LEDGER BALANCES --- DEBITS: | | | | | | | | 49.00 | |
| CREDITS: | | | | | | | | | |
| NET: | | | | | | | | .00 | 49.00 |



ACCOUNT DETAIL HISTORY FOR 2026 03 TO 2026 03

| ORG | OBJECT PROJ | YR/PR | JNL EFF DATE | SRC REF1 | REF2 | REF3 | CHECK # | OB | AMOUNT | NET LEDGER BALANCE |
|-----|-------------|-------|--------------|----------|------|------|---------|----|--------|--------------------|
|-----|-------------|-------|--------------|----------|------|------|---------|----|--------|--------------------|

| | | | | | | | | | | |
|----------|-------|----------|-----------------------------|-----------|--|--|--|--|----------|---------------|
| 82080815 | 52300 | | | UTILITIES | | | | | | |
| 26/03 | 74 | 09/03/25 | API | 004861 | | | | | 162214 | 13967 |
| 26/03 | 74 | 09/03/25 | API | 000145 | | | | | 162219 | 13968 |
| 26/03 | 74 | 09/03/25 | API | 003033 | | | | | 162222 | 13969 |
| 26/03 | 74 | 09/03/25 | API | 000069 | | | | | 162225 | 13970 |
| 26/03 | 240 | 09/15/25 | API | 000788 | | | | | 162728 | 13971 |
| 26/03 | 240 | 09/15/25 | API | 000788 | | | | | 162730 | 13972 |
| 26/03 | 240 | 09/15/25 | API | 004922 | | | | | 162734 | 13973 |
| 26/03 | 494 | 09/23/25 | API | 000764 | | | | | 163177 | 14036 |
| 26/03 | 494 | 09/23/25 | API | 005802 | | | | | 163190 | 14037 |
| 26/03 | 494 | 09/24/25 | API | 004861 | | | | | 163456 | 14038 |
| | | | LEDGER BALANCES --- DEBITS: | | | | | | 9,337.38 | |
| | | | | | | | | | | NET: 9,337.38 |

| | | | | | | | | | | |
|----------|-------|----------|-----------------------------|-------------------------------|--|--|--|--|--------|-------------|
| 82080815 | 52400 | | | REPAIR & MAINTENANCE SERVICES | | | | | | |
| 26/03 | 494 | 09/23/25 | API | 000176 | | | | | 163182 | 14028 |
| | | | LEDGER BALANCES --- DEBITS: | | | | | | 208.50 | |
| | | | | | | | | | | NET: 208.50 |

| | | | | | | | | | | |
|----------|-------|----------|-----------------------------|---------------------|--|--|--|--|------------|------------------|
| 82080815 | 52950 | | | CONTINGENCY EXPENSE | | | | | | |
| 26/03 | 74 | 09/03/25 | API | 001071 | | | | | 162211 | 13991 |
| 26/03 | 74 | 09/03/25 | API | 001071 | | | | | 162211 | 13991 |
| 26/03 | 494 | 09/24/25 | API | 000156 | | | | | 163457 | 14046 |
| 26/03 | 494 | 09/24/25 | API | 000998 | | | | | 163460 | 14044 |
| | | | LEDGER BALANCES --- DEBITS: | | | | | | 302.67 | |
| | | | | | | | | | | NET: 302.67 |
| | | | GRAND TOTAL --- DEBITS: | | | | | | 171,783.96 | |
| | | | | | | | | | | NET: -430,315.62 |
| | | | | | | | | | | NET: -258,531.66 |

49 Records printed

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